

AT URBANA-CHAMPAIGN



#### 2011 BUSINESS LEADERSHIP CONFERENCE

# Top 10 Accounting Mistakes and How to Avoid Them

April 6, 2011

9:00 am - 10:15 am

1:45 pm - 3:00 pm



## **Workshop Presenters**

#### **OBFS-University Accounting & Financial Reporting**

- Amy Pendle, Resource & Policy Analyst
  - apendle@uillinois.edu 217-244-3426
- Jason Bane, Business & Financial Coordinator
  - jabane@uillinois.edu 217-333-9243
- John Laroe, Business & Financial Coordinator
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- Roger Wade, Business & Financial Coordinator
  - rwade@uillinois.edu 217-333-9138



## Please ...

- Turn off cell phones.
- Avoid side conversations.
- Please hold questions until Q & A session.
- Sign the attendance roster.
- Complete the evaluation at the end of the workshop.



# Workshop Objectives

- Have fun!
- Improve efficiency by avoiding common accounting errors
- Communicate the general concepts and insight into the impact these mistakes have
- Provide the resources for concept understanding or step-by-step details



# Top 10 Accounting Mistakes

- 6. What difference does a day make?
- 7. Who cares as long as they get paid!
- 8. Get with the Program
- 9. Only in the State of Illinois are you penalized for making too much money
- 10. Believe that I can see dead people



# Top 10 Accounting Mistakes

- Everything thing we buy is a miscellaneous supply or the money we earn is miscellaneous revenue
- 2. Money is interchangeable, isn't it?
- 3. It's 10 o'clock. Do you know where your CFOP is?
- 4. University equipment, No it's mine!
- 5. Encumbrances



# #10 "I see dead people"

- Contact people are inaccurate
  - Banner GLDC & Finance Manager
  - Property Contacts
- Impact
  - Access to finance or equipment information
  - Fact Sheet
- Solutions
  - Communicate staffing changes
    - <u>CFOAPALMAINTENANCE@UILLINOIS.EDU</u>
    - OBFSUAFPROPERTY@UILLINOIS.EDU
  - UAS project : Reviewing Finance Manager/GLDC



- OBFS » Accounting & Financial Reporting »
   Reports » FOAPAL Maintenance » <u>Multiple-Person</u>
   <u>Information</u> (Financial Manager & GLDC) report
- OBFS » Equipment Management in the Helpful link section <u>Department Property Contacts Chart 1,7,9</u>
- OBFS » Forms » Equipment Management & Surplus Forms » Property Accounting Contact Changes (Word)



# #9 Too much money?

- State of Illinois defines cash to be retained (Legislative Audit Commission "University Guidelines 1982")
- Impact
  - Almost \$2 Million lapsed over last 3 years
- Solutions
  - Match revenue with expenses
  - Regular rate review
  - Fact Sheet—report all payable & deferred income
  - UAS monitors entity balances



- Job Aids/Training Materials
  - OBFS » Training Center » Job Aids & Training
     Materials » Accounting & Financial Reporting »
     Introduction to Self-Supporting Funds
- Who to Ask
  - Linda McCaffrey 217-206-7848 <u>Imcca1@uillinois.edu</u>
  - Roger Fredenhagen 217-333-9138 <u>frednhgn@uillinois.edu</u>
  - Roger Wade 217-333-7156 <u>rwade@uillinois.edu</u>



# #8 Get with the Program!

- Program codes indicate purpose of the money NACUBO Function Code
- 1000 Instruction
- 1100 Research
- 1200 Public Service
- 1300 Academic Support
- 1400 Student Services
- 1500 Institutional Support
- 1600 Operation & Maintenance of Plant

- 1700 Scholarships & Fellowships
- 2000 Auxiliary Enterprises
- 3000 Hospitals
- 4000 Independent Operations
- 5000 Stores & Services



# #8 Get with the Program!

- Impact
  - University Financial Statement & audit consequences
  - Expenses do not appear to match donor intent
- Solutions
  - State, ICR, Self Supporting use Dept. Codes
  - Gift, Grant, Plant, Agency use generic "19"



- OBFS » Accounting & Financial Reporting »
   Reports » FOAPAL String Discrepancy » NACUBO-Fund
   Type Discrepancy Report
- OBFS » Accounting & Financial Reporting » Reference Materials » NACUBO Function Code
  - Allowable Fund Type and NACUBO Function Combinations
  - Banner Program Codes and NACUBO Function Assignment
  - NACUBO vs. Donor Intent Function document
- Banner form FTMFATA
- https://online.uif.uillinois.edu



## #7 Who cares as long as they get paid!

- Payroll items will ALWAYS post
  - Terminated FOP segments
    - Labor Redistributions
    - Employee Job Labor Distribution records
    - Overpayment Recapture
    - Pay adjustments old Job Labor Distribution records

#### UINs posted to Suspense FOP

• 2008: 566

2009: 817

• 2010: 678

• 2011: 498 (as of March)

Dept. balance on Suspense FOP

• 2008: 486

2009: 596

2010: 566

2011: 466 (as of March)



## #7 Who cares as long as they get paid!

- Impact
  - Inaccurate financial data due to "rogue" FOPs
  - Overcharge to department
    - Original Pay Event +\$5,000 Fund 100010
      - The department accounts for the payroll charges on fund 100010
    - Redistribution -\$5,000 Fund 300011
      - +\$5,000 Fund 200250



## #7 Who cares as long as they get paid!

#### Solutions

- Use correct effective date for redistributions
- Understand the redistribution process
- Know terminated segments prior to processing
  - Banner forms FTVFUND, FTVORGN, FTVPROG
- Timely updates to Job Labor Distribution records
- Reconcile Labor Distribution Statements
- \*Specify FOP on pay adjust\*

#### Who to contact

- Amy Pendle apendle@uillinois.edu 217-244-3426
- Nick Unser <u>nicku@uillinois.edu</u> 217-244-6676



- Job Aids/Training Materials
  - OBFS » Training Center » Job Aids & Training
     Materials » Payroll & Earnings Training Material » Labor
     Redistribution »
    - Performing Labor Redistributions (PDF)
    - Year-End Labor Redistributions (PDF)
    - Labor Redistributions (PR 130) (PDF)
  - OBFS » Training Center » Job Aids & Training
     Materials » Accounting & Financial Reporting » Retrieving
     General Ledger Reports » <u>University Payroll Reports Guide</u>
    - HRPAY00104 Pay Period Labor Distribution View Direct
    - HRPAY00103 Month End Labor Distribution View Direct



## #6 What difference does a day make?

- Transactions posting to the wrong fiscal year
  - June 30<sup>th</sup> FY11 vs July 1<sup>st</sup> FY12
  - JVs, Labor Redistributions, Travel/Invoice Voucher
  - Transaction Date or Posting Date fields
- Impact
  - Audit and Financial Statement implications
  - Funds no longer available to use
- Solutions
  - Know deadlines & impact of the various date fields
  - Review Preliminary Period 12 statements



- Who to Contact
  - Year End Closing/Opening Letter (pdf)
  - Year End Labor Redistributions:
    - Amy Pendle; <u>apendle@uillinois.edu</u>; 217-244-3426
    - Nick Unser; <a href="mailto:nicku@uillinois.edu">nicku@uillinois.edu</a>; 217-244-6676
- Job Aids/Training Materials
  - OBFS » Accounting & Financial Reporting » <u>Year-End</u> <u>Procedures</u>
  - OBFS » Accounting & Financial Reporting » Year-End
     Procedures » <u>Year-End Deadlines for Labor Redistributions</u>
  - OBFS » Training Center » Job Aids & Training
     Materials » Payroll & Earnings Training Materials » <u>Year-End Labor Redistribution</u>



## #5 Encumbrances

- Outstanding or incorrect encumbrance balances
  - Payroll
  - Purchase Orders & General Encumbrances roll over
- Open Enc. \$190,465,712 (nearly 10,000) FY10
- Impact
  - False picture of available funds
- Solution
  - Review encumbrances monthly



- Banner Forms
  - FGIBDST, FGIENCD, FGIOENC, NHIDIST
- Encumbrance Reports
  - FIGLENCUM1 by Organization Code View Direct
  - Personnel Encumbrance Statements View Direct
    - HRPAY00098 Pay Period
    - HRPAY00102 Month End
  - OBFS » Accounting & Financial
     Reporting » Reports » Encumbrance » Open
     Encumbrance Report: Chart 1 (excel file)



- Encumbrance Types / Who to contact
  - I (Indirect Cost) Grants & ContractsCoordinator/Administrator
    - email: GCOBANNERMAINT@uillinois.edu
  - PR (Payroll) University Accounting Services
    - email: <u>CFOAPALMAINTENANCE@uillinois.edu</u>
  - P (Purchase Orders)/R (Requisitions) Purchasing
    - email: <u>SERVICEDESKAITS@uillinois.edu</u>
  - E (General) Department Initiated



- Job Aids / Training Material
  - OBFS » Training Center » Job Aids & Training
     Materials » Accounting & Financial Reporting »
     Retrieving General Ledger Reports »
    - Encumbrance Statement (PDF)
    - University Payroll Reports Guide (PDF)
  - OBFS » Training Center » Job Aids & Training
     Materials » Accounting & Financial Reporting »
    - General Encumbrances
    - Multiple-Year Labor Encumbering in Banner



# #4 "No, it's mine"

- University equipment (99.99%) is owned by the State of Illinois. We are custodians.
  - Not the Dept. or PI regardless of funding source
- Trade-in equipment records not removed
- Unneeded equipment is retained in the units
- Property Accounting is an after thought
  - \$900 Million UIUC in equipment & collections
  - Equipment >\$100 & useful life > 1 year



# #4 "No, it's mine"

#### Impact

- Equipment leaving with researcher w/o authorization and remains on inventory
- Inaccurate Facilities & Administration Rate calculations
- Unneeded equipment could be redistributed
- Perception of poor internal controls

#### Solutions

- Familiarize yourself with Property Accounting guidelines
- Develop strong internal procedures & communication



- OBFS » <u>Equipment Management</u>
  - Unit Head Responsibilities
  - <u>Trade-Ins</u>
  - Disposal and Redistribution Processes
- Job Aids/Training Materials
  - OBFS » Training Center » Job Aids & Training
     Materials » Accounting & Financial Reporting
    - Introduction to Property Accounting
    - FABweb Transfers and Disposals
    - Equipment Loans and Other Transfers



# #3 Monitoring Your C-FOP

#### Stagnant & Misclassified FOP

- \$5 Million of Gift, Endowment Income, & Self-Supporting-untouched since FY08
- Over \$1 Million of Gifts funds in misclassified FOP near end of FY10
- 1,100 Funds, 200 Orgs, & 726 Program codes unused in FY11

#### Impact

- Donor's Intent--unused funds or perception of misused Gift/Endowment Income
- Excess funds management Fact Sheet required for each existing Self-Supporting
- Misclassified FOP impact financial decisions

#### Solutions

- Understand Donor's intent and appropriate Self-Support fund activity
- Reconcile monthly
- Work with UAS to see if you have any stagnant funds



- Reports
  - OBFS » Accounting & Financial Reporting » Reports » FOAPAL Maintenance » <u>Unused FOPAL Codes</u>
  - OBFS » Accounting & Financial Reporting » Reports » FOAPAL String Discrepancy Rogue FOAPAL Report
- Job Aids / Training Material
  - OBFS » Training Center » Job Aids & Training
     Materials » Accounting & Financial Reporting » Misclassified
     FOAPAL Reports in EDDIE
  - OBFS » Training Center » Job Aids & Training Materials »
     Accounting & Financial Reporting » Understanding University
     Financial Statements & the Reconciliation Process »
     <u>Finding Balances</u>
- Foundation website <a href="https://online.uif.uillinois.edu">https://online.uif.uillinois.edu</a>



## #2 Money is interchangeable, isn't it?

- Transfers using the wrong method or between inappropriate fund
  - Fund Transfers (lump sum)
    - State or ICR budget transfers → submit a Budget Adjustment Request (BAR) form through the budget office <a href="http://www.obfs.uillinois.edu/forms/budgeting/">http://www.obfs.uillinois.edu/forms/budgeting/</a>
    - Gift fund transfers → Use a JV
       <a href="http://www.obfs.uillinois.edu/cms/one.aspx?portalId=90996">http://www.obfs.uillinois.edu/cms/one.aspx?portalId=90996</a>
       <a href="58pageId=919404#nmt1">58pageId=919404#nmt1</a>
    - For questions on fund transfers for other types of funds (eg. Self-Supporting) contact UAS



## #2 Money is interchangeable, isn't it?

- Expense Transfers (specific expense)
  - Transferring specific expense use Expense account code
  - Use Document Text with original document #
- Impact
  - Over/understating Expenses
- Solution
  - Understand the situation & use appropriate method



#### Allowable Transfers

- Budget transfers between State appropriation or institutional funds
- Expenditures from State appropriation funds to other State appropriation funds
- Expenditures between institutional and gift/endowment income funds
- Expenditures from self-supporting funds to other selfsupporting funds
- Expenditures from non-federal grant funds to institutional or gift/endowment income funds
- Expenditures from institutional, self-supporting, or gift/endowment income funds to grant funds, with specific written approval of the sponsor.



# #1 We only buy misc. supplies or earn misc. revenue

#### Common Account Code Errors

- Not properly coding equipment purchases
- Revenue account codes with State, ICR, or gift funds
- Payroll account codes on invoice vouchers or JVs
- Employee reimbursement account codes on P-card transactions
- Vendor payment account codes used to reimbursement employees

#### Impact

- Equipment not identified, tagged & maintained in property accounting records
- Efficient & effective transmission of transactions for State reimbursement
- Ensures timely posting of transactions
- Accurate financial reporting

#### Solutions

Develop more manageable list of account codes for your department



- OBFS » Accounting & Financial Reporting » <u>Banner Account Codes</u>
  - Banner Account Codes
  - P-Card Account Code Listing
  - Account Codes for Electronic Equipment
  - Account Codes of Non-Electronic Equipment
- Job Aids/Training material
  - OBFS » Training Center » Job Aids & Training Materials » Accounting & Financial Reporting » Advanced C-FOAPAL



## General UAFR Resources

- http://www.obfs.uillinois.edu/accounting-financialreporting/
  - Who to Ask
  - FAQs
  - Job Aids & Training Materials
  - Reference Materials
- http://www.obfs.uillinois.edu/equipment-management/
  - Who to Ask
  - FAQs
  - Job Aids & Training Materials (sub category Property Accounting)
- UAFR Front Desk 217-333-4568



# Question/Answer

- •What accounting mistakes do you encounter?
- •Any questions?
- Please sign the roster
- Please complete the session evaluations

**University Accounting & Financial Reporting** 

- Amy Pendle
- Jason Bane
- John Laroe
- Roger Wade



# Workshop Summary

- Gained insight into Top 10 Accounting Mistakes
- Saw a glimpse of the impact of these mistakes
- Received solutions through job aids and resources to help improve the University's efficiency
- Had fun!